

2019 Pledge: "What IOC will do differently"

GOVERNANCE: Form a coalition alliance with like-minded councillors and groups to ensure all voices are heard ● Ditch the cabinet system ● Be open and transparent about decision-making ● Get tough on councillor conduct and declarations of interest ● Work in genuine partnership with city and market town councils.

HOUSING: Use council-owned land to build many more affordable homes for local people and keep those homes in public ownership ● Revise down the developer housing targets in the county plan (Core Strategy) to protect communities from damaging unplanned growth ● Support the provision of community-owned housing projects ● Ensure 21st century flexible housing is built in rural areas so older people can remain living in their communities.

TRANSPORT: Implement all the affordable travel options before looking at the case for investing in roadbuilding ● Maintain our existing roads properly before building any costly new roads ● Commission electric 'Hopper' buses in the city ● Provide wider access to public transport and incentivise people to use it: "Bus pass with benefits" ● Extend affordable school transport ● Reintroduce support for Community Transport schemes ● Explore re-opening request stops along our existing rail routes ● Stop charging disabled 16-18's for travel to school ● Reintroduce residential respite options for families and teenagers with complex needs.

ECONOMY: Invest in jobs and cost-effective infrastructure throughout the county ● Provide more support to small and micro-businesses ● Promote leisure and tourism in the county ● Support the NMITE university project ● Ensure broadband 'not-spots' and maximum county-wide network speeds suitable for business and private use.

ENVIRONMENT: Improve air quality in urban trouble-spots ● Address actions causing pollution in our river systems ● Tackle the problems created by industrial and intensive farming practices ● Invest in sustainable energy and environmental projects to deliver cheaper power, reduce pollution and generate new income streams for the council

HEALTH AND SOCIAL CARE: Implement award-winning model for family-centred social care ● Get a grip on overspends and process failures in Children's Services ● Address the issues impacting on social worker turnover and staff morale ● Use consumer health monitoring technology to transform care and safeguarding of vulnerable adults ● Ensure health facilities are available to meet the changing needs of care in the community

With YOUR SUPPORT we can make the change!

Independents for Herefordshire

2023: What we've done differently since 2019

GOVERNANCE: Formed a coalition alliance with like-minded councillors and groups to ensure all voices are heard ● Reformed the governance system and strengthened scrutiny ● Brought in new management to lead the council ● Increased openness and transparency about decision-making ● Got tough on councillor conduct and declarations of interest ● Worked in genuine partnership with city and market town and parish councils ● Increased audits and investigations

HOUSING: Delivered a 5yr housing land supply and put a stop to predatory development ● Increased the number of affordable homes being built for local people ● Revised down the housing targets in the county plan (Core Strategy) to protect communities from damaging levels of growth ● Supported the provision of community-owned housing projects ● Committed to energy efficient and zero carbon building standards.

TRANSPORT: Implemented a sustainable approach to transport planning ● Invested in rural road improvements ● Provided wider access to public transport, introduced free bus travel at weekends ● Implemented 20mph zones and provided safer routes to school ● Provided public access to Beryl Bikes and e-bikes and cargo bikes for businesses in the city ● Explored re-opening request stops along our existing rail routes and a new station at Pontrilas ● Implemented safe walking and cycling schemes ● Started work to deliver a second city bridge ● Secured funding for the city transport hub at the station

ECONOMY: Invested in jobs and improved infrastructure throughout the county ● Provided support to small and micro-businesses ● Promoted leisure and tourism in the county ● Supported the NMITE university project with new student accommodation and space on the Enterprise Zone ● Reduced broadband 'not-spots' with Fast Fibre installations ● Developed economic plans for market towns ● Secured £45m of new investment

ENVIRONMENT: Improved air quality in urban trouble-spots ● Tackled behaviours causing pollution in our river systems ● Addressed the problems created by industrial and intensive farming practices ● Invested in environmental and climate change projects ● Ran a climate assembly to enable residents to prioritise actions and investments

HEALTH AND SOCIAL CARE: Implemented major change to address inherited failures in children's social care ● Improved record keeping and addressed process failures in Children's Services ● Addressed issues impacting on social worker turnover and staff morale ● Broadened use consumer health monitoring technology to transform care and safeguarding of vulnerable adults ● Ensure health facilities are available to meet the changing needs of care in the community ● Built network of over 75 community hubs ● Supported communities through Covid

With YOUR SUPPORT we can do even more!